

PRELIMINARY 2018-2027 Capital Program Request (\$000s)

Project Name	Plan to end of 2017	2018	2019	2020	2021	2022	Total 2018-2022 Request	2023	2024	2025	2026	2027	Total 2023-2027 Forecast	Total 2018-2027 Program	Total Project Cost
Projects In Progress															
State-of-Good-Repair - Police		4,400	4,400	4,530	3,925	4,400	21,655	4,400	4,400	4,400	4,400	4,400	22,000	43,655	43,655
Transforming Corporate Support (T.R.M.S. & H.R.M.S.)	4,435	1,300	1,700	1,000			4,000			0	0	0	0	4,000	8,435
Peer to Peer Site (Disaster Recovery Site)	8,665	7,759	3,500	0	0	0	11,259	0	0	0	0	0	0	11,259	19,924
54/55 Amalgamation	7,448	2,800	18,000	11,625			32,425							32,425	39,873
Conducted Energy Weapon (C.E.W.)	750	0	0	0	0	0	0	0	0	0	0	0	0	0	750
Body Worn Camera - Initial phase	500	0	0	0	0	0	0	0	0	0	0	0	0	0	500
Parking Handheld A.P.S.	2,550	0	0	0	0	0	0	0	0	0	0	0	0	0	2,550
Enterprise Business Intelligence	9,216	1,000	0	0	0	0	1,000	0	0	0	0	0	0	1,000	10,216
T.P.S. Archiving	50	650	0	0	0	0	650	0	0	0	0	0	0	650	700
Radio Replacement	14,141	4,779	3,664	4,949	6,074	4,544	24,010	42	1,026	226	0	14,141	15,435	39,445	53,586
Total, Projects In Progress	47,755	22,688	31,264	22,104	9,999	8,944	94,999	4,442	5,426	4,626	4,400	18,541	37,435	132,434	180,189
Upcoming Projects															
41 Division		395	9,561	16,622	9,850	2,500	38,928							38,928	38,928
AFIS (next replacement)	0	0	3,053	0	0	0	3,053	0	0	0	0	0	0	3,053	3,053
Facility Realignment	0	0	0	7,000	11,211	14,528	32,739	15,240	10,617	12,459	12,906	0	51,222	83,961	83,961
Property & Evidence Warehouse Racking	0	0	0	40	0	0	40	1,000	0	0	0	0	1,000	1,040	1,040
Total Upcoming Capital Projects:	0	395	12,614	23,662	21,061	17,028	74,760	16,240	10,617	12,459	12,906	0	52,222	126,982	126,982
Total Gross Debt Funded Capital Project	47,755	23,083	43,878	45,766	31,060	25,972	169,759	20,682	16,043	17,085	17,306	18,541	89,657	259,416	307,171
Other than debt expenditure (Draw from Reserve)															
Vehicle and Equipment (L.R.)	75,118	6,129	7,175	6,178	5,743	5,802	31,027	5,802	5,802	5,802	5,802	5,802	29,010	60,037	135,155
Workstation, Laptop, Printer (L.R.)	40,935	2,920	3,802	4,427	3,180	3,262	17,591	2,014	5,628	5,059	3,491	2,153	18,345	35,936	76,871
Servers (L.R.)	33,916	3,903	4,241	4,441	3,634	2,325	18,544	4,113	6,512	4,678	3,825	3,825	22,953	41,497	75,413
I.T. Business Resumption (L.R.)	16,997	2,482	1,955	787	2,297	660	8,181	2,716	2,163	831	2,824	2,824	11,358	19,539	36,536
Mobile Workstations (L.R. /connected	15,252	300	9,144	1,000	0	0	10,444	300	9,144	1,000	0	0	10,444	20,888	36,140
Network Equipment (L.R.)	13,856	2,800	2,400	2,900	1,750	2,250	12,100	3,750	3,750	2,900	1,750	2,250	14,400	26,500	40,356
Locker Replacement (L.R.)	3,465	48	48	168	540	540	1,344	540	540	540	540	540	2,700	4,044	7,509
Furniture Replacement (L.R.)	7,430	1,080	500	500	500	500	3,080	500	500	500	500	500	2,500	5,580	13,010
A.V.L. (L.R.)	1,498	0	0	1,551	0	0	1,551	0	0	1,551	0	0	1,551	3,102	4,600
In - Car Camera (L.R.)	4,263	0	0	0	0	2,202	2,202	2,061	0	0	0	0	2,061	4,263	8,526
Voice Logging (L.R.)	1,127	0	350	0	0	0	350	0	350	0	0	0	350	700	1,827
Electronic Surveillance (L.R.)	1,705	200	0	0	0	500	700	0	0	0	0	500	500	1,200	2,905
Digital Photography (L.R.)	758	0	0	292	316	0	608	0	0	292	316	0	608	1,216	1,974
eTicketing	125	0	0	0	0	0	0	0	0	0	0	0	0	0	125
Voicemail / Call Centre (L.R.)	853	0	0	0	0	0	0	600	0	0	0	0	600	600	1,453
D.V.A.M. I, II (L.R.)	2,730	362	1,613	263	262	244	2,744	244	1,507	275	362	362	2,750	5,494	8,224
Asset and Inventory Mgmt. System (L.R.)	23	0	0	0	0	0	0	0	0	0	0	0	0	0	23
Property & Evidence Scanners (L.R.)	23	0	40	0	0	0	40	0	40	0	0	0	40	80	103
D.P.L.N. (L.R.)	499	0	0	1,500	0	0	1,500	0	0	0	1,600	0	1,600	3,100	3,599
Small Equipment (e.g. telephone handset) (L.R.)	1,220	0	0	750	750	0	1,500	0	0	0	750	750	1,500	3,000	4,220
Small Equipment - test analyzers (L.R.)	870	0	0	0	580	580	1,160	0	0	0	0	0	0	1,160	2,030
Small Equipment - ICC Microphones (L.R.)	135	21	158	150	158	150	637	0	0	21	158	150	329	966	1,101
Small Equipment - Video Recording	724	64	78	20	70	64	296	78	40	72	82	58	330	626	1,350

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Small Equipment - Video Recording	0	17	4	43	30	17	111	4	77	0	17	30	128	239	239
Small Equipment - Auditorium Audio and Visual Equipment (L.R.)	0	0	0	0	0	500	500	0	0	0	0	0	0	500	500
Radar Unit Replacement	860	182	0	12	21	15	230	344	256	226	96	246	1,168	1,398	2,258
Livescan Machines (L.R.)	257	540	0	0	0	0	540	540	0	0	0	0	540	1,080	1,337
Wireless Parking System (L.R.)	4,238	0	0	0	0	5,523	5,523	0	0	0	0	5,523	5,523	11,046	15,284
C.C.T.V.	752	0	0	275	275	0	550	0	0	300	250	0	550	1,100	1,852
A.E.D.s	12	12	0	100	0	12	124	0	42	0	12	0	54	178	190
Fleet Equipment	500						0						0	0	500
Security System (L.R.)	1,600						0						0	0	1,600
Conducted Energy Weapon (C.E.W.)	1,302	0	0	1,350	0	0	1,350	750	0	1,350	0	0	2,100	3,450	4,752
Marine Vessel Electronics Replacement	485	0	0	0	0	585	585	0	0	0	0	585	585	1,170	1,655
911 PBX Replacement	0	0	0	0	0	0	0	300	1,075	0	0	0	1,375	1,375	1,375
Connected/Mobile Officer	0			680		694	1,374		707		722		1,429	2,803	2,803
Total Reserve Projects:	233,529	21,060	31,508	27,387	20,106	26,425	126,486	24,656	38,133	25,397	23,097	26,098	137,381	263,867	497,395
Total Gross Projects	281,283	44,143	75,386	73,153	51,166	52,397	296,245	45,338	54,176	42,482	40,403	44,639	227,038	523,283	804,566
Funding Sources:															
Vehicle and Equipment Reserve	(233,529)	(21,060)	(31,508)	(27,387)	(20,106)	(26,425)	(126,486)	(24,656)	(38,133)	(25,397)	(23,097)	(26,098)	(137,381)	(263,867)	(497,395)
Funding from Development Charges	(28,476)	(2,134)	(3,741)	(12,641)	(2,320)	(5,204)	(26,040)	(10,542)	(1,814)	(578)	0	0	(12,934)	(38,974)	(67,450)
Total Funding Sources:	(524,009)	(23,194)	(35,249)	(40,028)	(22,426)	(31,629)	(152,526)	(35,198)	(39,947)	(25,975)	(23,097)	(26,098)	(150,315)	(302,840)	(564,845)
Total Net Debt-Funding Request:	(485,452)	20,949	40,137	33,125	28,740	20,768	143,719	10,140	14,229	16,507	17,306	18,541	76,723	220,443	239,721
5-year Average:							28,744						15,345	22,044	
City Target		20,949	40,137	33,125	28,740	20,768	143,719	13,314	19,492	13,560	16,658	13,700	76,724	220,443	
City Target - 5-year Average:							28,744						15,345	22,044	
Variance to Target:		(0)	0	0	0	0	(0)	3,174	5,263	(2,947)	(648)	(4,841)	0	0	
Cumulative Variance to Target			(0)	(0)	(0)	(0)		3,173	8,436	5,489	4,841	0			
Variance to Target - 5-year Average:							(0)						0	0	
Below the line Requests:															
Connected Officers	2,632	5,271	10,428	6,014	0	0	21,713	0	0	0	0	0	0	21,713	24,345
BodyWorn Camera		7,159	2,174	921	921	921	12,096	644	644	644	644	644	3,222	15,318	15,318
Total Below the Line Request:	2,632	12,430	12,602	6,935	921	921	33,809	644	644	644	644	644	3,222	37,031	39,663