

FOCUS TORONTO

Presentation to Toronto Police Services Board by Toronto Police
Det. Brian Smith on October 28, 2021 (revised Dec. 2021).



United Way
Greater Toronto





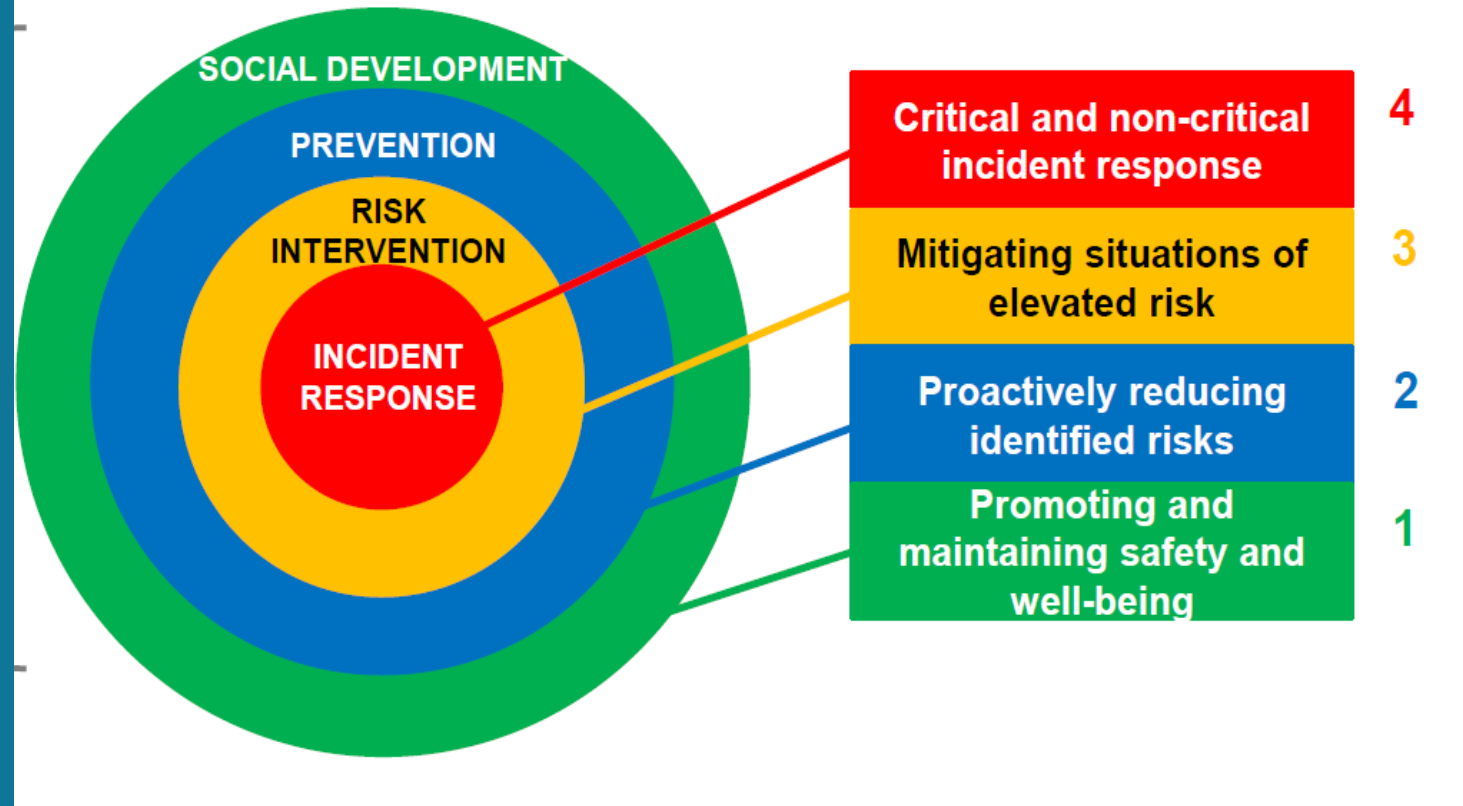
FOCUS Toronto

- **Furthering Our Communities - Uniting Services (F.O.C.U.S)**
- Co-led jointly by the City of Toronto, United Way Greater Toronto, and the Toronto Police Service
- Roots in Glasgow Scotland and the Prince Albert Saskatchewan 'Hub'.
- FOCUS Rexdale, launched in 2013 as 2nd table in Canada
- 6 Situation Tables now in Toronto
- The FOCUS Toronto model has been replicated in over 100 communities across Ontario.

F.O.C.U.S Toronto

A Collaborative Risk-Driven Approach to Community Safety and Well-being

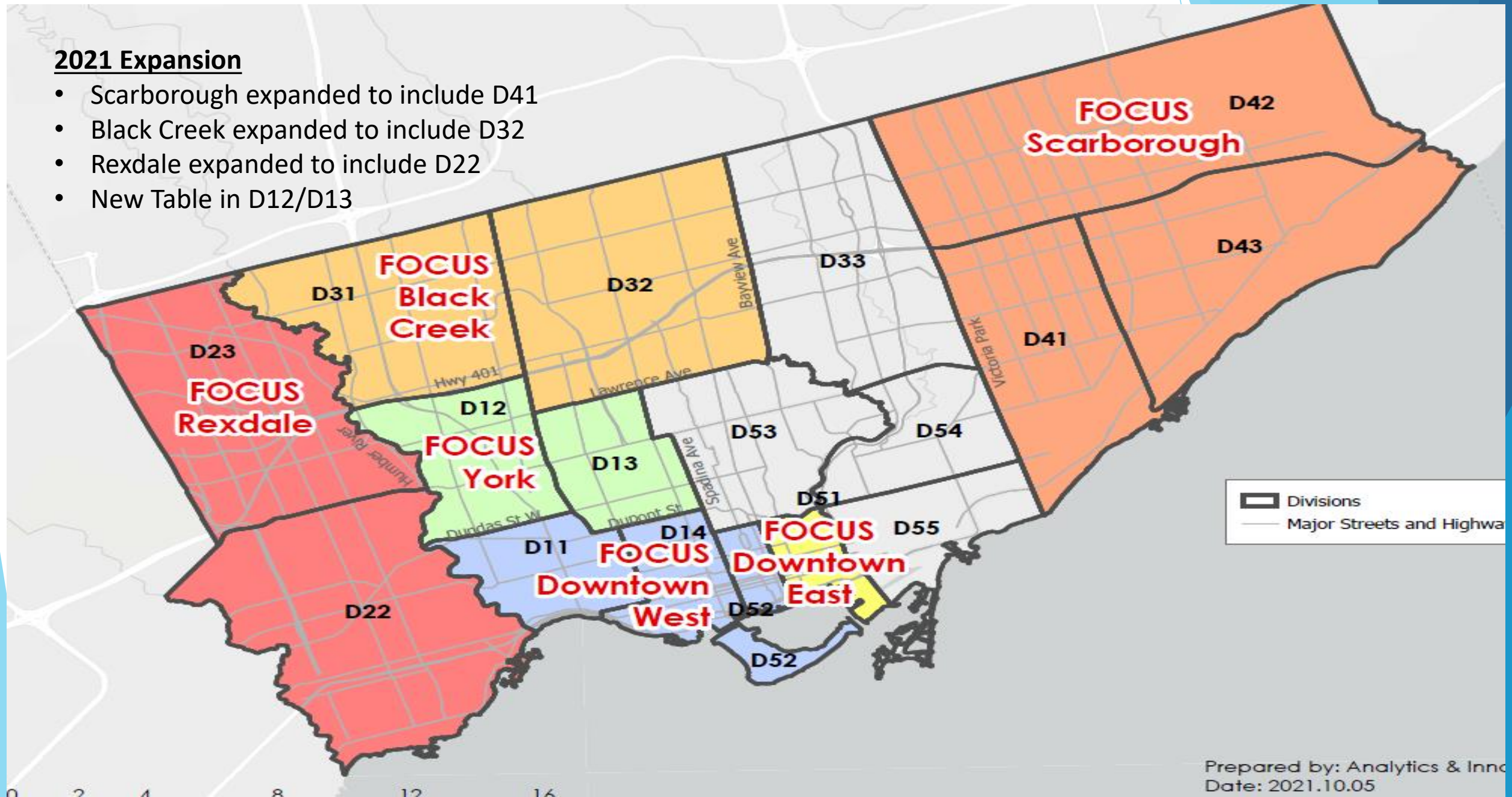
- All agencies/police operate together within the FOCUS model in the 'Risk Intervention' space.
- Police and other crisis responding agencies additionally operate in the Incident Response space. Concluding incident responses (E.g. 911 calls) by explaining FOCUS, seeking consent, and making referrals to FOCUS, thereby preventing additional crisis, harms, crime, and/or victimization.



FOCUS Toronto Areas

2021 Expansion

- Scarborough expanded to include D41
- Black Creek expanded to include D32
- Rexdale expanded to include D22
- New Table in D12/D13



FOCUS Toronto Members (154+ as of Oct 7, 2021)

Across Boundaries
Adult Probation and Parole - Ministry of the Solicitor General - Toronto
Adult Probation and Parole - Ministry of the Solicitor General - Toronto - Black Creek
Adult Probation and Parole - Ministry of the Solicitor General - Toronto - Don Mills
Adult Probation and Parole - Ministry of the Solicitor General - Toronto - Jane Street
Adult Probation and Parole - Ministry of the Solicitor General - Toronto - Parkdale
Adult Probation and Parole - Ministry of the Solicitor General - Toronto - Riverdale
Adult Probation and Parole - Ministry of the Solicitor General - Toronto - Scarborough
Adult Probation and Parole - Ministry of the Solicitor General - Toronto - Toronto Anti-Guns and Gangs Unit
Adult Probation and Parole - Ministry of the Solicitor General - Toronto - Yonge
Aginocourt Community Services Association
Albion Neighbourhood Services
All Saints Church Community Centre Toronto
Alliance for South Asian AIDS Prevention
Alzheimer Society of Toronto
Amadeusz
Arab Community Centre of Toronto
Autism Ontario
Barbra Schiller Commemorative Clinic
Bedford Medical Alert
Big Brothers Big Sisters of Toronto
Black Creek Community Health Centre
Brain Injury Society of Toronto
Breakaway Addiction Services
Canadian Centre for Men and Families
Canadian Mental Health Association - Toronto
Canadian Mental Health Association Peel - Rexdale
Canadian Training Institute
Caribbean African Canadian Social Services
Catholic Children's Aid Society - Toronto
Central Neighbourhood House
Central Toronto Youth Services
Centre for Addiction and Mental Health - Downtown East Outpatient Clinic
Centre for Addiction and Mental Health - Downtown West Outpatient Clinic
Centre for Addiction and Mental Health - Emergency Department
Children's Aid Society of Toronto
City of Toronto - Community Crisis Response Program
City of Toronto - FOCUS Toronto
City of Toronto - Shelter Support and Housing Administration
City of Toronto - Shelter Support and Housing Administration - SVR
City of Toronto - Specialized Program for Interdivisional Enhanced Responsiveness to Vulnerability
City of Toronto - Streets to Homes
City of Toronto - Toronto Employment and Social Services
City of Toronto - Toronto Employment and Social Services - Lawrence Square
City of Toronto - Toronto Employment and Social Services - North York
City of Toronto - Toronto Employment and Social Services - Yorkgate
City of Toronto - Youth Violence Prevention
Community Partnerships and Engagement Unit
Concurrent Disorders Support Services
Correctional Service Canada
Cota
Covenant House
CRC 40 Oaks
Crisis Outreach Service for Seniors
Delta Family Resource Centre
Distress Centre of Greater Toronto
Dixon Hall Neighbourhood Services
Downtown Yonge BIA
East Scarborough Boys and Girls Club
Elizabeth Fry Toronto
Elsbeth Heyworth Centre for Women
Ernestine's Women's Shelter
Eva's
Family Service Toronto
Fernie Youth Services
For Youth Initiative
Fred Victor
Fred Victor - Mental Health & Substance Use Housing First Program
Fred Victor - Mental Health and Addictions Case Management Program and Early Intervention Program
Fred Victor - Mental Health and Justice Case Management Program
Fred Victor - Mental Health and Justice Court Support Program
Fred Victor - St. Jamestown Outreach Program
Gerstein Crisis Centre
Haven Toronto
Health Access St James Town / Sherbourne Health
Home and Community Care Support Services - Central East
Home and Community Care Support Services - Central West
Home and Community Care Support Services - Toronto Central
Homes First Society
Hong Fook Mental Health Association
Houselink
Humber College
Humber River Hospital
Interval House
Jane Finch Community and Family Centre
Jane Finch Community Ministry
Jean Tweed Centre
John Howard Society of Toronto
Kids With Incarcerated Parents
Lumacare
Lumenus
Madison Community Services

Margaret's Housing Community Supports
Midaynta Community Services
Ministry of Children Community and Social Services - Youth Justice Services
Native Child and Family Services of Toronto
Native Men's Residence
Native Women's Resource Centre of Toronto
Neighbourhood Legal Services
North York Harvest Food Bank
Ontario Disability Support Program - Ministry of Children Community and Social Services - Golden Mile
Ontario Disability Support Program - Ministry of Children Community and Social Services - Toronto
Opportunity for Advancement
Out of Bounds
Parkdale Community Information Centre
Parkdale Intercultural Association
Parkdale Queen West Community Health Centre
Peacebuilders
Progress Place
Punjabi Community Health Centre
Reconnect Community Health Services
Regent Park Community Health Centre
Rexdale Community Health Centre
Rexdale Community Legal Clinic
Rexdale Women's Centre
Ryerson University
Scadding Court Community Centre
Scarborough Centre for Healthy Communities
Scarborough Health Network - Crisis Team
Scarborough Health Network - SACC - DV
Scarborough Women's Centre
Shelter Movers
Shift Happens
Somali Women's and Children's Support Network
Sound Times
South Asian Legal Clinic of Ontario
Springboard - Toronto
St. Felix Centre
St. Stephens
Street Haven
Street Health Community Nursing Foundation
Strides Toronto
Sunny Brook Health Sciences Centre
Surrey Place Centre - Adult Program
Surrey Place Centre - Youth Program
Taibu Community Health Centre
The 519
The Centre for Equality Rights in Accommodation
The Housing Help Centre
The Neighbourhood Group Community Services
The Yonge St. Mission
Toronto Bail Program
Toronto Catholic District School Board
Toronto Community Housing Corporation - Community Safety Unit
Toronto Community Housing Corporation - Community Safety Unit (Seniors)
Toronto Community Housing Corporation - Tenant Access and Support Services
Toronto Community Housing Corporation - Tenant Access and Support Services (Seniors)
Toronto Community Housing Corporation - Violence Reduction Program
Toronto District School Board
Toronto Kiwanis Boys & Girls Clubs
Toronto Paramedic Services
Toronto Police Service - 11 Division
Toronto Police Service - 12 Division
Toronto Police Service - 13 Division
Toronto Police Service - 14 Division
Toronto Police Service - 22 Division
Toronto Police Service - 23 Division
Toronto Police Service - 31 Division
Toronto Police Service - 32 Division
Toronto Police Service - 41 Division
Toronto Police Service - 42 Division
Toronto Police Service - 43 Division
Toronto Police Service - 51 Division
Toronto Police Service - 52 Division
Toronto Police Service - Public Safety Response Team
Toronto Transit Commission - Transit Enforcement Unit

By Sector (Approximate)

Housing	13
Justice	23
Community and Social Services	59
Education	4
Children and Youth	13
Health	48

Transcare Community Services
Unison Health and Community Services
United Way Greater Toronto
University Health Network
Victim Services of Toronto
West Neighbourhood House
William Osler Health System
YMCA of Greater Toronto
York University
Yorktown Family Services
Youth Without Shelter
Youthlink

Situation Table Process

Filter 1

1



FOCUS agencies present a situation of **Acutely Elevated Risk (AER)** in a de-identified masked and banded way.

Filter 2

2



The FOCUS agencies then decide if the situation is in fact **AER** as a “consensus of experts.”

3



Originating agency reveals more information in order to deem which agencies will be best suited to take part in an intervention.

Filter 3

4



Lead & supporting agency identified and only those agencies share information off-line in order to conduct the intervention.

Filter 4

Situation Table Process:

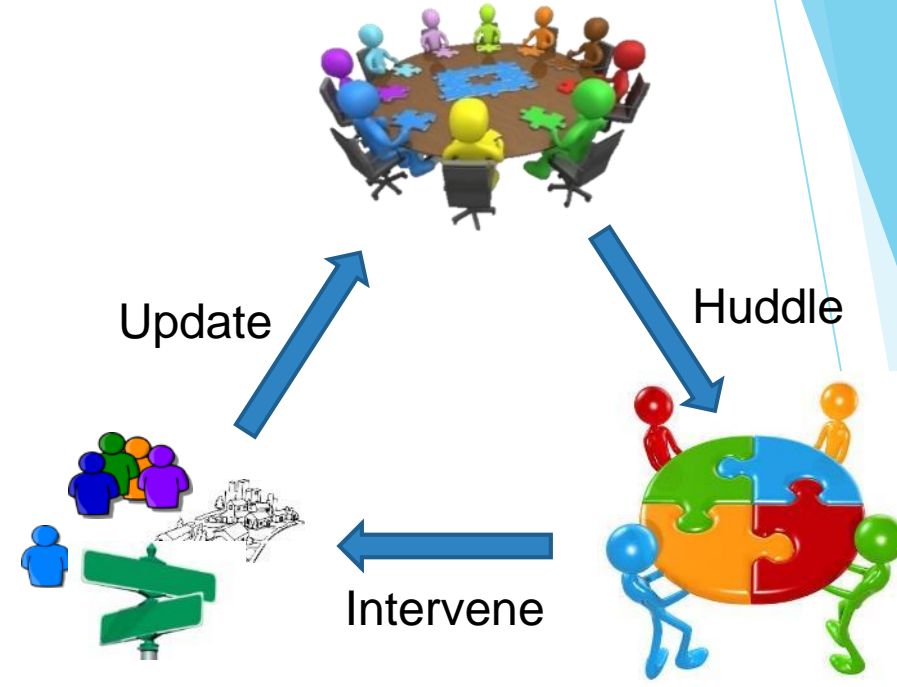
Filter One

Filter Two

Filter Three & Four

Intervention

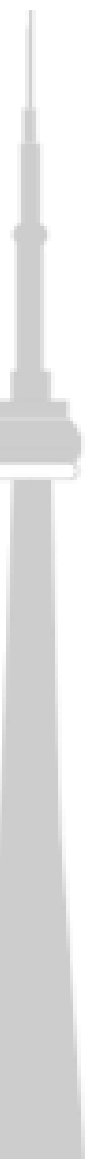
- 48h Response
- The Door Knock
- Wrap-Around supports
- Report back to table



FOCUS Tables receive and intervene in situations of Acutely Elevated Risk (AER):

*Situations deemed to merit risk mitigation and intervention because of a high probability that they are or will eventually become emergencies involving social disorder, crime, harm, or victimization. **Imminent Risk, Immediate Need***

FOCUS Statistics

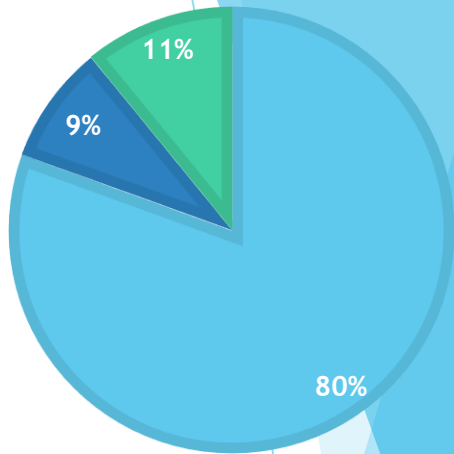


2020 FOCUS TORONTO

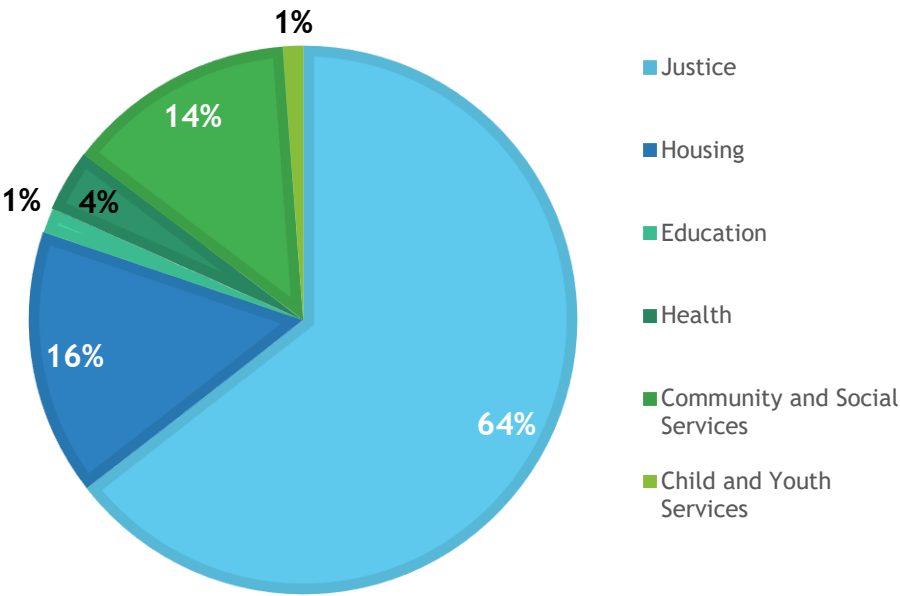
- Total number of situations across all tables from January 1st to December 31, 2020 was **683**:

SITUATION RESOLUTION

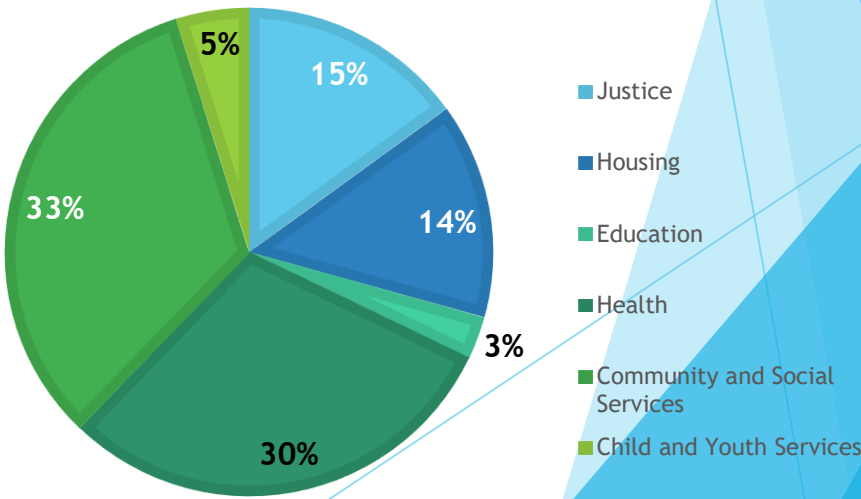
Overall Risk Lowered Still AER Other



2020 ORIGINATING SECTOR



2020 RESPONDING SECTOR

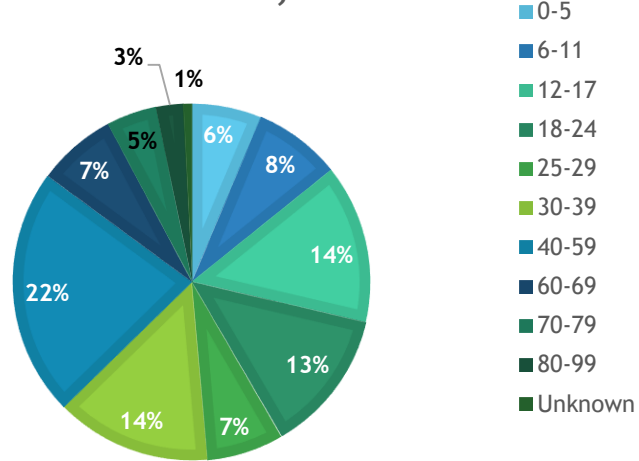


2021 FOCUS and TPS FOCUS Highlights

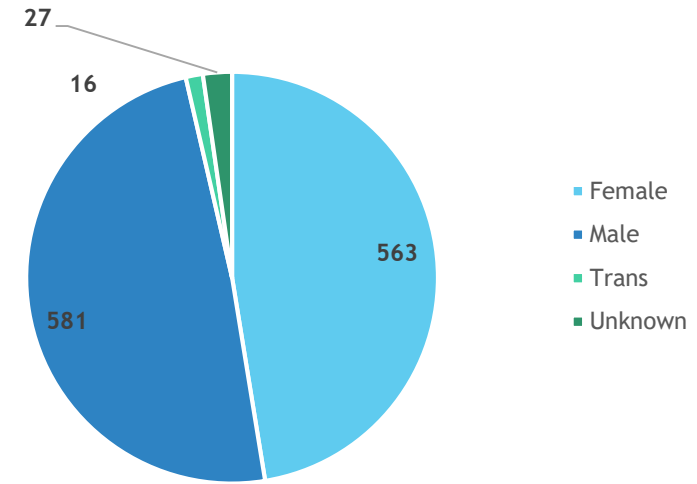
- It is anticipated that FOCUS tables in 2021 will see approximately 1000 situations. Representing approximately a 40% increase over 2020 situations.
- The success rate of FOCUS continues to exceed 80% year over year.
- A total of thirteen TPS Divisions plus 2 additional units (SCU-HTU, GPTF) are now members of FOCUS.
- Throughout 2021 the TPS has referred over 70% of situations to the FOCUS tables.
- For every TPS situation brought to a FOCUS table the TPS will on average conduct an additional 0.50 - 3 referrals directly to a FOCUS partner but outside of the table proper.
 - These TPS FOCUS Direct Referrals are increasing year over year and at some TPS Divisions now exceed FOCUS Table referrals.

WHO WE ARE SERVING

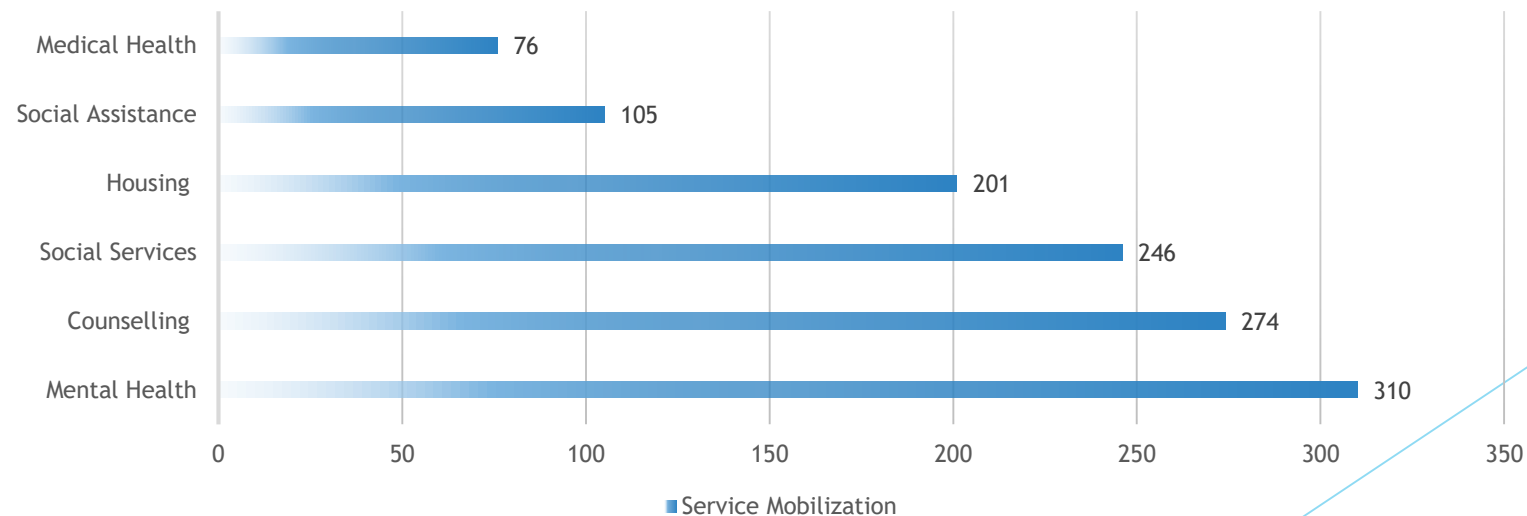
AGE RANGE, 2020



GENDER

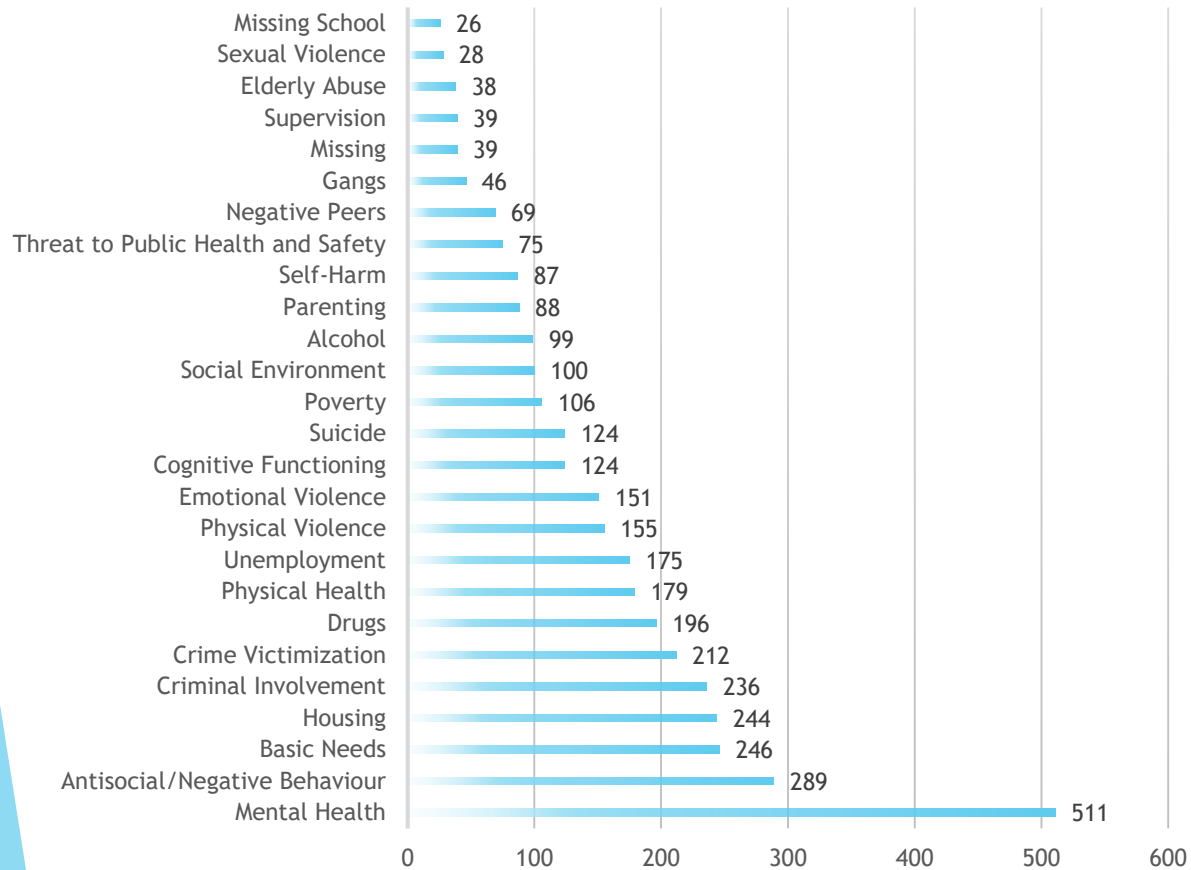


2020 TOP 6 SERVICES MOBILIZED

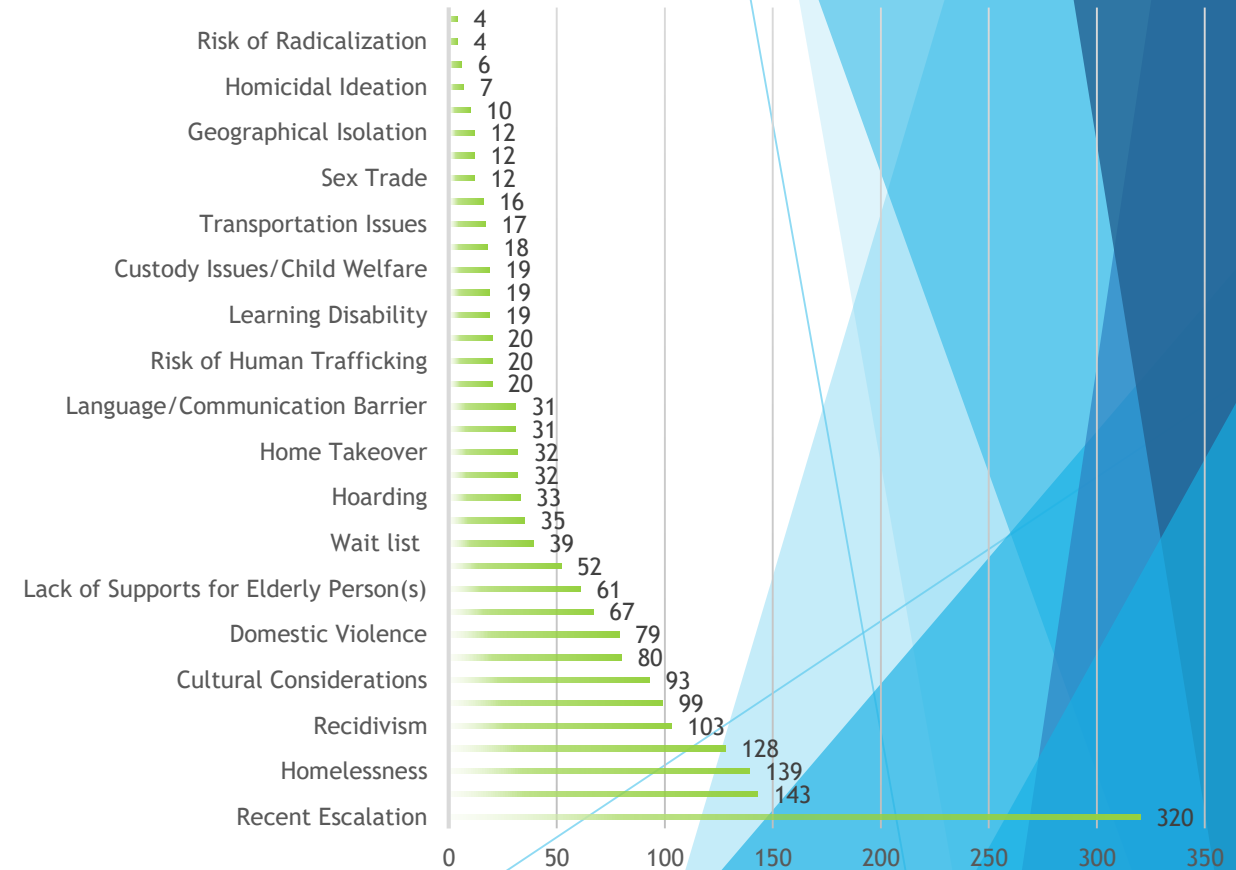


2020 Risk Factors and Study Flags

2020 RISKS



2020 STUDY FLAGS



Data Highlights: Risk by Age Group

# of individuals	Age Group	#1 Risk	#2 Risk	# 3 Risk	#4 Risk	#5 Risk
9	Unknown	Mental Health	Antisocial/Negative Behaviour	Physical Violence	Crime Victimization	Criminal Involvement
75	0-5	Mental Health	Crime Victimization	Physical Health	Basic Needs	Social Environment
94	6-11	Mental Health	Crime Victimization	Antisocial/Negative Behaviour	Parenting	Emotional Violence
171	12-17	Mental Health	Antisocial/Negative Behaviour	Crime Victimization	Criminal Involvement	Parenting
154	18-24	Mental Health	Crime Victimization	Antisocial/Negative Behaviour	Criminal Involvement	Unemployment
83	25-29	Mental Health	Antisocial/Negative Behaviour	Housing	Drugs	Criminal Involvement
167	30-39	Mental Health	Housing	Crime Victimization	Drugs	Antisocial/Negative Behaviour
266	40-59	Mental Health	Antisocial/Negative Behaviour	Basic Needs	Housing	Criminal Involvement
85	60-69	Mental Health	Antisocial/Negative Behaviour	Crime Victimization	Physical Health	Basic Needs
54	70-79	Mental Health	Physical Health	Basic Needs	Cognitive Functioning	Antisocial/Negative Behaviour
29	80-89	Basic Needs	Physical Health	Cognitive Functioning	Crime Victimization	Mental Health

Situation Tables, FOCUS Toronto, and the research

- Situation Tables (Toronto Model) and Hubs (Prince Albert, Saskatchewan Model) have been researched and evaluated dozens of times in Canada.
- FOCUS Toronto has been evaluated three times:
 - (2013): Dr. Hugh Russell, FOCUS Rexdale Pilot (Toronto's first table) at one year
 - (2015): Ng, S. and Nerad, S., Evaluation of the FOCUS Rexdale Pilot Project
 - (2020): Thompson and Leroux. Developing Canadian Partnerships for Countering Violent Extremism.
 - 2016-2020 (1) FOCUS Toronto Process Evaluation and (2) FOCUS Toronto and Toronto Police Data analysis. (Eg: If the TPS is able to bring a situation(any type) to a FOCUS Table there will be a *68.75% reduction in Police Contacts post-FOCUS).

*As evaluated during the 3-year follow-up period.



FOCUS Steering Committee Lead

Executive Director, Denise Grant

FOCUS Steering Committee Lead

V.P. Nation Cheong

FOCUS Steering Committee Lead

S/Supt Randy Carter

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City Team at CSWB Unit

C.C.R.P Supv. Tamasha Grant

FOCUS Co-Chair's:

C.D.O Julia Fremeau

C.D.O Mikael Khalem

C.D.O Lavinia Corriero Yong-Ping

C.D.O Omar Sybbliss

City Policy Analyst:

Charleen Chong

United Way Team

Associate Manager, Daniel Reed

TPS Team at CPEU:

FOCUS Co-Chair's

PC Dale Nichiporik

PC Courtney Gini

PC Jaime Shepherd

NOTE:

Many from the City and TPS Team including the FOCUS Reps at the TPS Divisions are not full time FOCUS as they have other non FOCUS duties within their respective organizations.

